

Appendix C

# Swansea City & Waterfront Digital District PAR Action Plan



Cyngor **Abertawe**  
**Swansea** Council



Prifysgol Cymru  
Y Drindod Dewi Sant  
University of Wales  
Trinity Saint David



**Bargaen Ddinesig**  
BAE ABERTAWA  
SWANSEA BAY  
**City Deal**

# Gateway Recommendations

Recommendation	Priority	Actions	Target Date
Introduce a formal meeting between SCC and UWTSD, as part of Governance, thus ensuring that any joint dependencies, opportunities, risks and plans are understood and appropriately managed.	E-Essential	First meeting in January	Feb-23
Review the 71/72 Kingsway Risk and Issues Log on a regular basis to ensure that risks and issues are captured and actively managed to form a key part of the monitoring and control governance.	E-Essential	Withn 3 months	Mar-23
Develop and maintain an integrated critical path plan for 71/72 Kingsway to ensure all key activities and milestones are identified and visible. Use this plan to identify and manage dependencies and impacts, and pinch points as work progresses.	E-Essential	Withn 3 months	Mar-23
Expand the Benefits Delivery framework associated with the Arena to identify qualitative benefits and detail measures and tracking arrangements.	R - Recommended	In line with next FBC update	Nov-23
Undertake an Arena Lessons Learnt workshop, involving all stakeholders, to capture learning from construction, implementation/handover and live running phases.	R - Recommended	In line with next FBC update	Nov-23
Commission an independent review of the market demand for Grade A office accommodation of the type being proposed for 71/72 Kingsway within the context of the predicted national economic forecast	E-Essential	Withn 3 months	Mar-24